Subject to the approval of the ION Military Division Officers, the following minutes are submitted. The meeting of the Military Division Officers and Government Liaisons was called to order on July 12, 2019 in Long Beach, California at 8:00 a.m. Those present (in person or via teleconference) were:

VOTING COMMITTEE MEMBERS:
  John Langer, Chair
  Jan Anszperger, Vice Chair

NON-VOTING GOVERNMENT LIAISONS:
  David Chapman
  Eddy Emile
  John Del Colliano
  Elliott Kaplan
  Paul Olson
  Tom Powell
  Neeraj Pujara
  Greg Reynolds
  Joe Schnecker
  Fay Spellerberg
  Ben Wash
  David Wolfe

OTHER PARTICIPANTS:
  Kevin Coggins, Warfighter Panel Co-chair
  Sean Memmen, Warfighter Panel Co-chair
  Lisa Beaty, ION Executive Director

AGENDA

Warfighter Recap: K. Coggins & S. Memmen

Memmen and Coggins reviewed the warfighter panel and the process of acquiring and preparing the warfighters.

The following observations/requests were made:
  • The committee noted a strong desire to have a uniformed military officer as a co-chair of next year’s warfighter panel. Dissatisfaction was expressed that only Booz Allen
Hamilton employees were chairs. Beaty pointed out that General Thomas James had planned to attend, co-chair and participate on the panel but he had cancelled 30 days in advance.

- It was requested that the panel co-chairs provide a template/intro slide for each warfighter that includes basic data/photograph on each warfighter’s platform that could be displayed at the beginning of their presentation for audience familiarity/reference.

  **ACTION:** The JNC 2020 warfighter panel chair create a template/intro slide for each warfighter panel member for display during warfighter introduction that would include the warfighter’s platform/equipment.

- It was suggested that each warfighter include a brief example of a standard mission in their intro.
- The group like the use of index cards for questions and answers. The cards eliminated duplication as well as audience members taking control of the mic.
- It was suggested that the chairs pre-write/seed the Q&A in advance with some questions and that these questions be provided in advance to the warfighter.
- It was agreed that it was acceptable to invite officers from the audience to join the warfighter panel/respond to questions when appropriate and at the discretion of the panel chair.
- It was suggested that having a senior officer participate from a programmatic perspective, at the conclusion of the panel, might be effective/bring the panel full circle. Others believed programmatic input belonged in a different panel and would detract from the warfighter perspective.

**JNC 2019 Recap: E. Emile**

The following represent comments/actions during JNC 2019 recap:

There was considerable discussion over the number of slides being presented in the 18-minute presentation time, and whether or not JNC should programmatically institute a limit on the number of slides a presenter is allowed to show. Wolfe suggested JNC presentations be referred to in the future as “briefs” instead of “presentations” in hopes of encouraging brevity in presentation.

  **ACTION:** ION to update author kits and communications to replace “presentation” references with “briefs”.

  **ACTION:** The National Office shall copy session chairs and track chairs on all ION emails sent to authors, other than the system-generated emails from AMP regarding presentation status/uploads, etc.

It was noted the plenary speakers had mistakenly received an email the night before their
presentation reminding them their presentation would be cancelled if they failed to appear at the breakfast. Beaty acknowledged these emails had been sent to plenary speakers in error.

It was suggested the National Office add a “Frequently Asked Questions” section to the JNC website for authors. Beaty responded that if she did this the authors would read only this section and not the full information. She noted ION had done their best to provide complete information in the most succinct manner possible. However, Beaty noted she did plan to provide additional information for 2020 on the location as she suspected there would be some confusion on the Covington/Cincinnati location. Beaty encourage members of the committee to send her any questions they felt were not adequately addressed so she could address them in a visible manner on the website.

**ACTION:** Committee members to send frequently asked questions to Beaty to ensure they were adequately addressed on the website.

It was noted that Session Chairs needed to control the question and answer period. Beaty to update the Session Chairs directions on the website, and the directions given at the Speakers Breakfast, to include these instructions.

**ACTION:** Beaty to add the responsibility for JNC Session Chairs to control the question and answer period to their list of responsibilities on the website and during the list of verbal instructions they receive at the speakers’ breakfast.

Pujara expressed his desire to add lunch on Monday and complimentary sodas during the Tuesday evening reception to the registration benefit.

It was noted that industry had expressed a desire to hear more from program managers at the JNC. Methods to accommodate this were briefly discussed.

**ACTION:** Beaty to add committee meeting rooms with AV set-up (screen and LCD projector) Monday through Wednesday, 9:00 a.m.-5:00 p.m., for scheduling of private inter-agency government meetings. Groups shall be able to schedule the use of this space in two-hour blocks on-site with the conference staff on a complimentary basis.

There was significant discussion over what acceptable content in a JNC briefing was and whether publicity/advertisement should be permitted. Powell noted that corporate materials included in briefings were often a function of who was funding the speaker’s participation. Kaplan volunteered to put together suggested guidelines for a JNC briefing for review by the committee in October.

**ACTION:** Kaplan shall put together suggested guidelines for a JNC briefing for review by the committee in October.

**ACTION:** Collect all Military Division officer and liaison emails and mobile numbers and
There was a suggestion to send thank you letters to JNC plenary speakers.

ACTION: The JNC Program Chair, at his/her discretion, to write thank you letters to JNC plenary speakers and send to ION for mailing.

Status of JNC 2020, June 1-4, 2020
Northern Kentucky Convention Center, Cincinnati, OH/Covington, KY
Classified Session hosted at the Air Force Institute of Technology

Eddy Emile reported that he did not desire to serve for the traditional two-year term as program chair and would be stepping down. Joe Schnecker would serve as the program chair for JNC 2020. There was considerable discussion over the program co-chair. Some committee members expressed a desire to rotate the program chair between the services (Air Force, Army, and Navy) and others expressed an opinion that this was invisible to the audience and unnecessarily excluded contributors from serving. Schnecker proposed John Del Colliano, Army, as the program chair for 2020. Langer proposed Fay Spellerberg, Space Command, as part of the rotation.

Langer suggested that as the JNC continued to evolve it was important to establish criteria for the different leadership/programmatic positions. The issue of whether or not the JNC program chair needed to be one of the government liaisons verses an FFRDC was discussed. Langer asked the committee to develop criteria for selecting future program chairs that would be discussed/reviewed at the October 2020 Military Division meeting.

ACTION: Langer will establish an effort to define the purpose of the JNC, which will in turn inform criteria for future decisions.

ACTION: Langer will draft criteria, with committee input, for selecting future program chairs that would be discussed/reviewed at the October 2020 Military Division meeting.

ACTION: Langer advised the committee that, according to the advice of the Liaisons, the JNC 2020 program chair shall be Joe Schnecker; the co-chair shall be John Del Colliano.

Beaty was asked if space could be cleared at the Covington Convention Center so the classified session could be held at the Convention Center without having to bus people to Dayton. Postscript: Beaty has inquired and facilities are not available in 2020 at the Covington Convention Center. The JNC 2020 classified session will be held at Kenny Hall, AFIT, WPAFB.

Discussion How to Manage Potential Program Growth: P. Olson/E. Kaplan

See Attached File: Strategy for Program Growth
Discussion Advertising JNC Trade Media: L. Beaty

Beaty provided background on various media that had inquired about trading advertising for exhibit space/advertising/publication distribution and the committee’s opinions about broadening publicity in international forums. Due to time constraints, the conversation was deferred to a later date.

Military Division Leadership: J. Langer

Langer reported that due to Donald’s departure from Draper she had stepped down as Military Division Vice Chair. Jan Anszperger, former Military Division Chair, had stepped in to fill the position of Vice Chair. It had been decided that until additional FFRDC’s members were added and acclimated both Langer and Anszperger would remain in their current leadership positions.

Langer identified the following as potential invitees who meet the current eligibility criteria:

FFRDC’s:
- J.P. Laine, Draper
- Renee Yadzi, The MITRE Corporation
- Keith McDonald, The MITRE Corporation

Government:
- Francine Vannicola, NRL
- Jacob Campbell, AFRL
- Jeff Hebert, AFRL

Future JNC Meeting/Classified Session Locations: L. Beaty

See Attached File: Future Sites JNC 2022 2023

Beaty reviewed the charts but there was little time for open discussion.

Postscript:

A telecon was held July 23, 2019 to review the three proposed sites and allow all officers and liaisons to comment and offer advice. Those who participated in the telecon were: Langer (Chair), Anszperger, Del Colliano, Kaplan, Olson, Powell, Pujara, Schnecker, Spellerberg, Wash, Wolfe and Beaty.

Langer specifically asked each participating member to state which criteria was the most important to them in terms of having all the attendees at the same hotel, avoiding bussing to classified session location, attractiveness of location and overall registration fees/costs.
Questions were posed and responded to by Beaty. The implication to attendance and registration fees at each prospective location was reviewed. (See Attached File: Future Sites JNC 2022 2023)

The majority, but not unanimous, opinion was that it was most desirable to be in a location where all attendees could be in the same hotel which also had facilities that would meet criteria to have space cleared for the classified session. All agreed they would prefer to avoid bussing to off-site locations for classified sessions if possible.

Langer informed the committee that a final decision would be made soon following the circulation of email allowing each member of the committee to express private email preferences.

Scheduling Next Military Division Government Liaison Meeting: J. Langer

Beaty asked for date availability for scheduling the October Military Division meeting in Reston, Virginia at Draper. Beaty indicated the first week of October would be investigated and she would send a meeting notice to the group with a calendar item.

OTHER BUSINESS

The meeting was adjourned at 11:00 a.m.